

Comply ICAI Code(The Dharma), Code will protect Professional & Profession

CA Premnath, Hyderabad

Data Analytics – LFAR/IFC Bank Audit

CA Premnath HYDERABAD

Banking Industry in Indian Economy

- □ GDP Rs. 232.89 Lakhs Crores
- Money Supply Rs 199 Lakhs Crores & Bank credit Rs 182 Lakhs Crores
- NPAs Rs. 13.00 Lakhs Crores
- Banking Frauds Rs. 3.05 Lakhs Crores during last 11 years of 50000 cases

SC Judgement on Amrapali

- It is observed that there was no monitoring done by the officials of Bank of Maharashtra, Andhra Bank and other banks by releasing of term loan to the Company.
- Even basic checks, End Use of funds were forgone
- No technical requirements followed as relating to release of Term Loan facilities to a borrower.
- The banks acted as mute spectator to unapproved diversion which was almost happening evidently in all banking transactions

Work done at Branch Level

sbi key audit matter

Manual Check & Control

- Transaction input and Authorisation
- Completion of Branch Operation
- End of the Day (EOD)
- Verification of Document & Securities
- Inspection of stock &Book Debts
- Inspection of Assets & Security
- Pledge of NSC/KVP/Gold Jewelry
- Lien of FD & Mortgage of Property
- KYC Checks
- Monitoring operation of A/c. End utilisation of fund
- Classification of Advance as per RBI norms
- Discretionary Power of Operation TOD, Waiver etc.

- Verify System/Manual Controls
- Verify PreventiveControls
- Verify DetectiveControls
- Verify CorrectiveControls
- Verify Compensating Controls
- Extract CBS Reports

Bank IS Audit Experience

- Inadequately scoped
- It lack coverage of end to end testing covering all its interfaces and input, processing and output control.
- There is no testing on configuration control of all input control in interface and all applications controls covering edit and validation check for completeness, accuracy, reference, validity and calculation, segregation of duty both in interfacing as well as cbs.
- There is no scoping for report generated from logic and completeness perspective only accuracy is partially checked.
- Mandatory field are not adequately defined as per regulation.
- SBI KEY AUDIT MATTERS

Bank IS Audit Experience

- Master data field, completeness, accuracy is not tested.
- Lack of data governance and data leakage audit
- There is no checking for overall impact assessment of Gap noted and compensatory and mitigating control.
- What is actually done is just a tip at iceberg.
- Those who do IS audit not understand business and vice versa is also true.

Bank IS Audit Experience

Solution

- Regulators to be educated on scope and risk Enterprise architecture of bank to be clearly documented and updated for scoping adequately
- Adequate training on IS audit risk and audit approach Centralized end to end testing by specialist and all observation on IS audit to be critically reviewed for impact assessment

Data Analysis - Reporting in LFAR/IFC

- 1. Ask for MIS reports that they submit to RBI/Regional office/Head Office to others
- 2. Ask for how above content can be taken from CBS.
- 3. Take CBS reports
- 4. From CBS reports identify those content useful for NPAs, SMA0,1,2, loan performance indicators like stock statement last submitted, last interest, last principal paid etc.,
- 5. On the above make analysis for IRAC/Frauds/Non Compliance etc.,
- 6. Any report you take, ask for 12 months, take loan statement etc., for 12 different dates in a year
- 7. Append/join or copy paste all 12 files into one file
- 8. On that joined file or appended file of copy pasted file make sort filter etc., for above analysis

RBI Concern on Risk Management – Due care IFC reporting

Date: Mar 10, 2022

Importance of Governance and Assurance Functions in Financial Institutions

(Keynote Address delivered by Shri M. K. Jain, Deputy Governor, Reserve Bank of India - March 10, 2022 - at CAFRAL)

Enhanced Supervisory Focus on Oversight and Assurance Framework – RBI's Assessment and Findings

During recent years, assessment of oversight and assurance functions has been bestowed enhanced focus in view of their importance in addressing the root cause of problems. Some of the common weaknesses that have been observed in these functions are:

- a) Compliance Function Failure / delay in detection and reporting of non-compliances, persisting sub-par compliance, deficiencies in compliance testing with respect to inadequate coverage and limited transaction testing, persisting irregularities due to non-addressing of root-causes and not ensuring sustainability of compliance were observed. Further, compliance setup was not resourced adequately with required number and quality of staff in many cases.
- b) Risk Management Disconnect was observed between the Risk Appetite Framework as approved by the Board and actual Business Strategy and decision making, weak risk culture which was amplified by absence of guidance from the senior management, improper Risk Assessment, repeated exceptions to risk policies, conflict of interest especially in Related Party Transactions and absence or faulty Enterprise-wide Risk Management. Operational risk was seen to be high on account of people risk (high attrition rate, lack of succession planning, involvement of staff in fraudulent practices, etc.), elevated IT and technology risk (lack of adequate investment in technology, lack of technically qualified personnel, business disruptions and weak BCP/DR arrangements, etc.), and high Outsourcing risks (over dependence on vendors, lack of monitoring arrangements, gaps in contractual arrangements, etc.).
- c) Internal Audit Audit process unable to capture irregularities, non-coverage of certain areas under scope of audit, compliance and audit not collaborating with each other, lack of ownership and accountability, inadequate review of practices that require alignment to address interests of all stakeholders, non-compliance/delay in compliance with audit observations were some of the major concerns identified.

IFC Reporting

Format content – IFC control testing formats are not uniform among banks

- A. Process flow Risk(What can go wrong) Description
- B. Controls Nature of Control (Preventive/ Detective / Corrective) Manual/System/Automated
- C. Risk of Material Misstatement I&E/A&L/Presentation

From the recent frauds FIR@CBI website analyze risks – Observe Risks verify controls on Fraud risk – comment in IFC for ineffective controls.

Office Accounts

- Review various office accounts
- Suspense
- Sundry Deposits
- Inter branch (Inter Sol)
- ATM Suspense
- Credit Cards
- Cash Management
- Pointing Type / Non-Pointing Type Accounts
- Audit list of outstanding items
- Inquire whether frauds have occurred using these office

Office Accounts

Potential misuse patterns

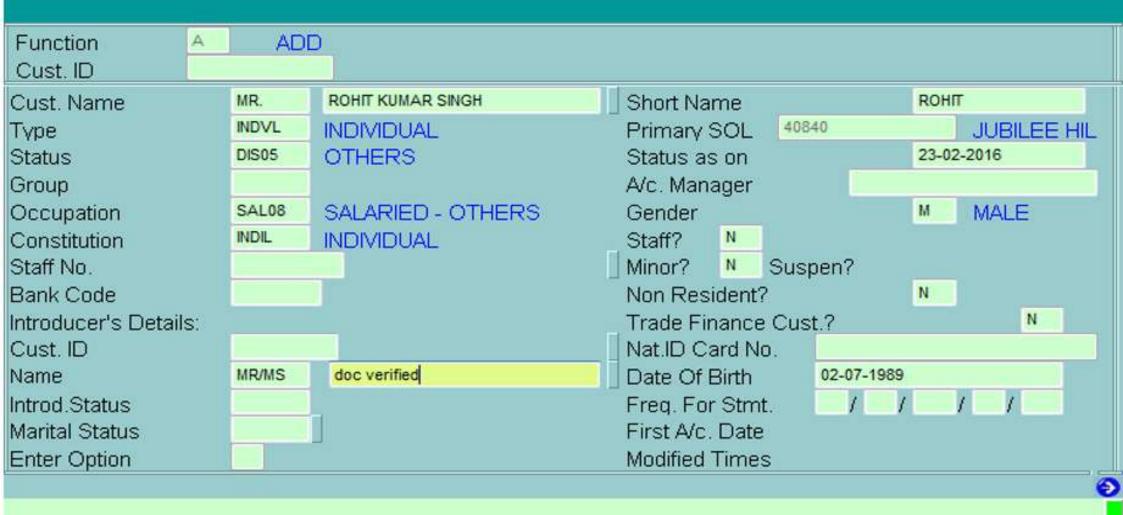
- Cash Payment from Office Accounts
- TOD through Office Accounts
- Parking of Cash Difference in Office Accounts Clearing / Remittance differences through Office Accounts
- Rotation of entries in Office Accounts
- Correctness in mapping of reversal transaction to originating transaction
- Value Dated Transactions
- Round Tripping
- Advance paid for Fixed Assets not capitalized
- Income realized not credited to Revenue Account

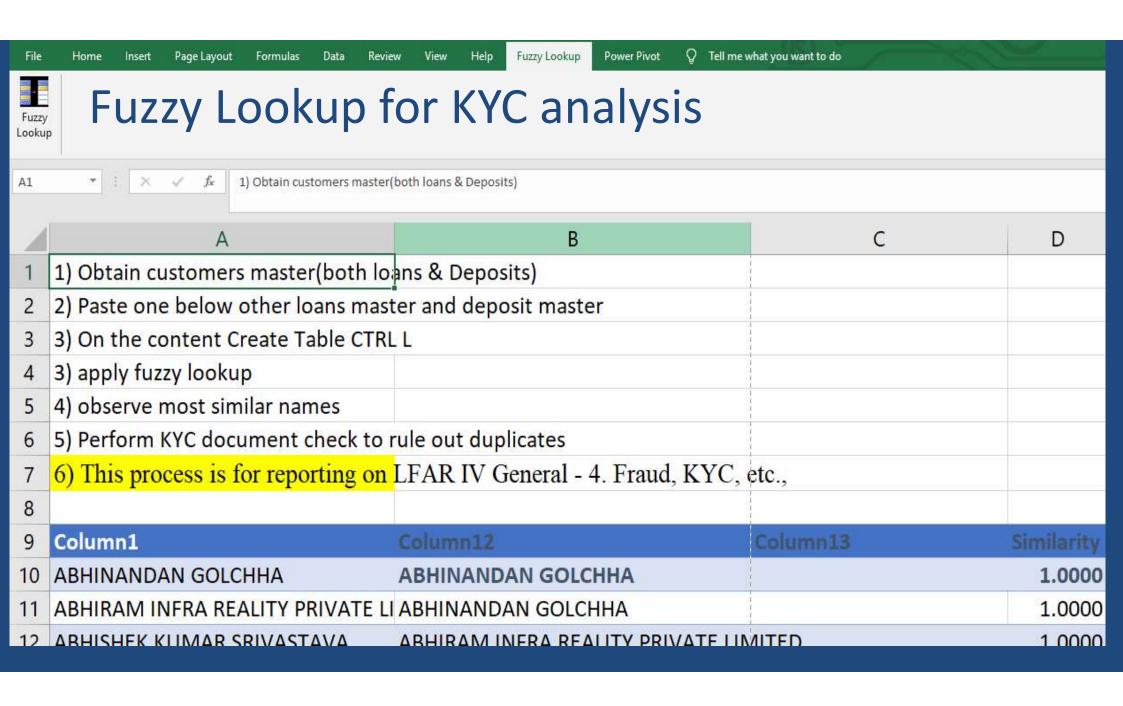
Multiple – CIF – KYC Controls

Cus ID	A/c No	Product	loan/D _€	Name	1
6047637431	2047635295	HSS-GEN-PUB-IND-URBAN-INR	DEPST	Mrs. K RADHA	
7123140846	3450196010	QIDR-GEN-PUB-STF-1Y-INR	DEPST	Mrs. RADHA SURESH KAMAT	
7123140846	3801816697	MMDC-GEN-EXSTF-SRC-7YAB-II	DEPST	Mrs. RADHA SURESH KAMAT	
7123140846	3801816722	MMDC-GEN-EXSTF-SRC-7YAB-II	DEPST	Mrs. RADHA SURESH KAMAT	
7189230110	1189212264	HSS-NRE-PUB-IND-ALL-INR	DEPST	Miss. SANRADHA PERIERA	
7189237503	1189215844	Cent Convenient - New Sch	LOAN - C	Mrs. RADHA K	
7189237503	1189215877	HSS-GEN-STF-IND-ALL-INR	DEPST	Mrs. RADHA K	
7189237503	3725460362	RD-GEN-PUB-STF-2YL3Y-INR	DEPST	Mrs. RADHA K	
			LOAN		
7189237503	3275216404	Festival Advance - Staff	TL	Mrs. RADHA K	

Menu Option

cumm





Customer Mater Analysis - KYC

		No.	_			
1) Obtain Customer master with phon	e					
2) Apply PIVOT table for phonewise customers						
3) Sort on of accounts per phone						
4) This process is for reporting on 1	LFAR IV Ger	neral - 4. F	raud, KY	C, etc.,		
NAME	phn					
3F OIL PALM AGROTECH PVT LTD	9925295995					
A B R INFRAS						
A LAXMI	9299949929					

Customer master analysis - KYC

Pivot from Customerwise mater for Phonewise customers					
to check no	of accounts for Related party, KYC, Fraud				
phn	NAME	Count of NAME			
■ 7247577245	MOHAN KUMAR SAHU	1			
□ 7247595299	ABHINANDAN GOLCHHA	3			
	ABHIRAM INFRA REALITY PRIVATE LIMITED	1			
	ALLEN REINFORCED PLASTICS	171			
	ATM MOTORS PRIVATE LIMITED	1			
	BABA CONTAINERS MANUFACTURERS	8			
	GOLCHHA ABHINANDAN	1			
■ 7247735775	GANTA SRIKANTH	1			

bafi2020

Additional Details Form 1

23-02-2016

Corporate Cust?	Village Code	
Country Of Residence	Village Name	
Nationality	Sub Dist Name	
ID Proof Type	District Name	
ID Reference	State Name	
ID Issuing Auth	No. Of Benef Owners	
ID Place Of Issue	Beneficial1 Pcnt(%)	
ID Date Of Issue	Beneficial1 OwnrName	
Res Proof Type	Beneficial1 OwnrAdr1	
Res ID Reference	Beneficial1 OwnrAdr2	
Res ID Issuing Auth	Beneficial1 OwnrAdr3	
Res ID Place Of Issu	Beneficial2 Pcnt(%)	
Res ID Date Of Issue	Beneficial2 OwnrName	
Annual Income	Beneficial2 OwnrAdr1	
Src Of Income	Beneficial2 OwnrAdr2	
Networth	Beneficial2 OwnrAdr3	
Area Code	Beneficial3 Pcnt(%)	

Menu Option

cumm

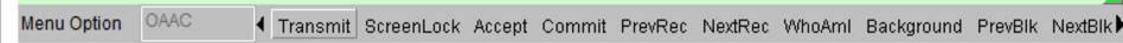
bafi2020 Additional Details Form 1

Corporate Cust?	N	Village Code	000000
Country Of Residence	IN	Village Name	Hyderabad
Nationality	IN	Sub Dist Name	
ID Proof Type	PANNO	District Name	Hyderabad
ID Reference	CCGPR7282D	State Name	ANDHRA PR
ID Issuing Auth	GOVT OF INDIA	No. Of Benef Owners	
ID Place Of Issue	PUNE	Beneficial1 Pcnt(%)	
ID Date Of Issue	10-11-2015	Beneficial1 OwnrName	
Res Proof Type	AADHR	Beneficial1 OwnrAdr1	
Res ID Reference	529773756871	Beneficial1 OwnrAdr2	
Res ID Issuing Auth	UIDAI	Beneficial1 OwnrAdr3	
Res ID Place Of Issu	HYDERABAD	Beneficial2 Pcnt(%)	
Res ID Date Of Issue	01-01-2015	Beneficial2 OwnrName	
Annual Income	AI003	Beneficial2 OwnrAdr1	
Src Of Income	SI001	Beneficial2 OwnrAdr2	
Networth	NW001	Beneficial2 OwnrAdr3	
Area Code	2853600000000000	Beneficial3 Pcnt(%)	

Menu Option

cumm

A/c. ID			Cust. ID	1108651	140	ROHIT KUMAR
GL Subhead Code	32301 S	AVINGS BANK ACCOUN	Scheme Co		The state of the s	SB - GENERAL
Constitution	INDIVIE	DUAL	Occupation	SALARIED	- OTHE	ERS
Cust. Status	OTHER	75	Short Name	ROHIT		
Introducer's Name	DOC V	'ERIFIED	Status			
A/c. Name	ROHIT KUMA	AR SINGH	A/c. Report C	ode	335301	
A/c. Short Name	ROHIT		Ledger No.			
A/c. Open Date	23-02-2016		Collect Charg	ges?	Y	
Special Charge Code			Turnover Det	ails?	N	
Mode Of Operation			Staff ID			
Location Code			Relative to St	aff ?	N	
A/c. Mgr.			Relative Staff	:ID		
Cash Exception Limit	Dr.	999999999999999999999999999999999999999	Cr.	999999999999999999999999999999999999999)	
Clg. Exception Limit Dr.		999999999999999999999999999999999999999	Cr. 999999999999999999999999999999999999			
Xfer Exception Limit D	r.	999999999999999999999999999999999999999	Cr.	999999999999999999999999999999999999999)	
Remarks:			Appl. Ref. ID			



- BoB were alleged to have remitted Rs 6,000 crore of black money late last year.
- Pursuant to the internal audit of the Bank of Baroda, the Reserve Bank of India and investigative agencies in October 2015 were advised by the bank of certain irregularities observed
- The RBI carried out the investigation and noted the deficiencies which were reflective of weaknesses and failures in internal control mechanisms in respect of certain anti-money laundering provisions such as monitoring of transactions, timely reporting to Financial Intelligence Unit and assigning of Unique Customer Identification Code to customers, BoB said.
- In a clarification to the exchanges on October 12, 2015, BoB had said that a total of 5,853 outward foreign remittances transactions aggregating to \$546.10 million (around Rs 3,500 crore) for the purpose as 'Advance remittance for Imports' and for other purposes have been remitted through 38 current accounts to various overseas parties numbering about 400, mainly based in Hong Kong and one of them in the UAE. PNB also informed the BSE that the RBI has imposed an aggregate penalty of Rs 3 crore on it.

Evidence of Import - Physical Imports

- (i) If Rem. exceeds USD 100,000 or its equivalent, it is obligatory on the part of the AD to ensure that the importer submits:-
- (a) EC copy of B/E for home consumption, or
- (b) EC copy B/E for warehousing, in case of 100% EOU/ or
- (c) Customs Assessment Certificate or Postal Appraisal Form, as declared by the importer to the Customs Authorities, where import has been made by post, as evidence that the goods for which the payment was made have actually been imported into India.
- (ii) For imports on D/A basis, AD should insist on production of evidence when effecting remittance. However, if importers fail to produce documentary evidence due to genuine reasons such as non- arrival of consignment, delay in delivery/ customs clearance of consignment, etc., AD may, if satisfied, allow reasonable time, upto 3 months from the date of remittance, to the importer.

Fraudulent financial reporting

AS	Policy/Procedure	Fraud / Risk Over or Understatement
Revenue Recognition	Project Completion/FOB, Ex factory/ Passing of Ownership/ Miles stones/	Non Transparent Policies, unverifiable conditions
Property Plant Equipment	Allocation of Expenses Componentization	COD/Assumption of direct and indirect expenses
Intangibles	Life period assumption, revenue generation	Valuation
Impairment	Valuation and cost	Challenges in recognition
Segment Reporting	Deciding operating segments	Misused for demergers
Related Party Disclosure	Method of disclosure ALP	Consolidated disclosure
Inventory	Cost incurred to bring in to present location	Challenges in Accounting system
Accounting for Taxes	Calculation methodology	Challenges in interpretation of Asset/Liabilities

Fraudulent financial reporting

Issue	Fraud / Risk Over or Understatement
Current and Non current	Challenges in deciding Working capital
Life of Assets	Depreciation and Real Asset worth
Recoverability of Debtors	Provision for bad and doubtful debts
Fair valuation	Interest/discounting Rate
Fair Valuation	Projections/ DCF
Gratuity	Iteration/Fund earning rate
Contingencies	Legal Interpretation
Impairment/Going Concern	Valuation

Out of order Validation

										11 (4)	
1)	out of or	rder - o/s bal > sl/dp continuou:	usly for 90 day	/S				'=IF(H16>		A C C C C C C C C C C C C C C C C C C C	
2)	no credit	its to match int debited for 90 d	days					mt") form	ula for	limit	
3)	dp is not	t with latest stk stmt (3 month	stk stmt)				=MIN(VLOOKUP(A	100			
4)	a/c not r	renewed for 6 months from san	nction date.				t,11,1)*100000,V	/LOOKU			
5)	Get dat	ta of DP/Lmt/SL with vlook	kup				P(A13,dp,9,1)*10	0000)			
6)	Arrive :	at OS Vs DP for out of orde	ler status				formula for dp/sl lim	nit		=IF(J14="excd", A13)+K13,0)	(A14-
7)	Count	days if status is Excd for out	it of order st	atus						formula for No o	f days 🗆
8)	For eve	ery regularisation from Excd	d to LMT sta	atus enqu	ire for genuine source d	f funds				overdrawn	
9)	If accor	unt reference is given in DE	ESCRIPTIO	N use vlo	ookup with customer ma	ster					
10)	This pr	rocess is for reporting on LF	FAR on qual	ity of CC	loan scrutiny, frauds, d	iversion, round tri	pping etc.,				
									4		
DATE	BRNC	DESCRIPTION	ру	CHQ	WITH DRAWALS	DEPOSITS	BALANCE	limit/dp	CHK	NPA	
1-Apr-18	0	B/F			7,28,89,383.63		6,58,89,384	7,48,86,000	lmt	0	
3-Apr-18	3067	ECS-HDFC BANK LTD			57,615.00	-	6,59,46,999	7,48,86,000	lmt	0	
3-Apr-18	3067	ECS-HDFC BANK LTD			8,730.00		6,59,55,729	7,48,86,000	lmt	0	*hdfe*
3-Apr-18	1879	R S STEEL AND			*	1,20,000	6,58,35,729	7,48,86,000	lmt	0	*kotak*
3-Apr-18	3067	TO CLG : TWINCITY		950058	5,00,000.00		6,63,35,729	7,48,86,000	lmt	0	*sbi*
3-Apr-18	798	VRINDAVAN		950066	3,50,000.00	2	6.66.85.729	7.48.86.000	lmt	0	*TANISI

Out of order Validation

1) Extract	from Stk str	mnt Analysi	s file follow	ing data					
2) Vlookup this into ac transaction sheet for limit check for NPA out of order status									
DATE	RM Stk	Con Stk	FG Stk	ClgStk	Drs	Stk_Drs	Crs	DP	sl
Mar-10				1619.15					
Apr-18	185.52	263.75	304.76	754.02	538.7679	888.78	101.72	787.06	750.00
May-18	114.25	166.84	373.35	654.44	752.7465	942.47	109.19	833.28	900.00
Jun-18	234.73	183.83	420.28	838.83	514.8396	938.03	106.96	831.07	900.00
Jul-18	129.57	406.49	343.11	879.18	1084.981	1,310.37	152.10	1,158.27	1200.00
Aug-18	56.42	612.28	167.30	836.00	1089.059	1,280.43	148.83	1,131.60	1200.00
Sep-18	167.05	550.97	182.69	900.71	983.1591	1,265.43	146.41	1,119.02	1200.00
Oct 18	165 7888	197 1907	66 1/1015	710 /3	1/05 8	1 383 05	169.04	1 214 01	1200.00

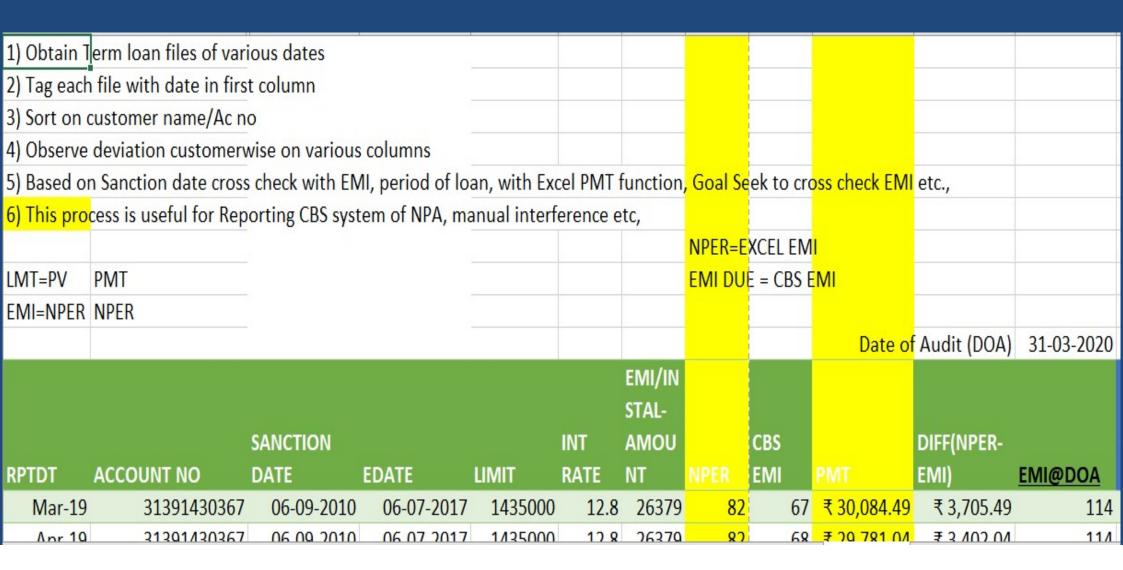
(PA		160	<u> 15</u>					
1) Pivot on account description wise summary report from CC account								
2) if account reference give use vlookup for customer master								
3) This process is for reporting on LFAR IV General - 4. Fraud, KYC, etc.,								
Row Labels	Sum of WITH DRAWALS	Sum of DEPOSITS	Vlookup from Custome					
10028833776	13800000	0	PSVV INFRA PVT LIMITE					
10083294181	7350000	0	AMP SHORELINE ENTER					
10104717981	9460000	0	TITANIC INTECH LIMITE					
10185299593	4410000	0	PSVV ESTATES PRIVATE					
10222892903	17700000	0	TITANIC RENEWABLES F					
10292375889	20500000	-7500000	GLOBALWIDE TRADING					
10300303657	25555000	-2125000	SMARTPRO GLOBAL PR					
10300303759	13850000	0	BHARATHI CSR FOUNDA					

1) Obtain CC loan files for different dates		<i>(</i>	V.	
2) tag account date of report for each of different loan files of above	e			
3) Copy paste all different date files into one sheet one below anoth	her			
3) sort on account/party and observe various columns in consistant	t data on different dates			
	A CONTRACTOR OF THE PROPERTY O			

- 4) This process is useful for comment in LFAR on system reports and data integrity etc.,
- 5) Further this process is useful in taking sampling on OCC accounts

DATE	a/cno	product	CIF	CUSTOMER	RATE	LIMIT	DP	LMT EXPY DT
18-08-2018	6630034429	BR-C C - Stocks (SSI)	70966740059	ABHI AYODRI LLC	10.3	20000000.00	20000000.00	29-03-2018
18-08-2018	7171926200	BR-C C SME Credit Plus (S	70966740059	ABHI AYODRI LLC	10.3	2500000.00	2500000.00	29-03-2018
29-09-2018	6630034429	BR-C C - Stocks (SSI)	70966740059	ABHI AYODRI LLC	10.3	20000000.00	20000000.00	29-03-2018
29-09-2018	7171926200	BR-C C SME Credit Plus (S	70966740059	ABHI AYODRI LLC	10.3	2500000.00	2500000.00	29-03-2018
12-11-2018	6630034429	BR-C C - Stocks (SSI)	70966740059	ABHI AYODRI LLC	10.3	20000000.00	20000000.00	29-03-2018
12-11-2018	7171926200	BR-C C SME Credit Plus (S	70966740059	ABHI AYODRI LLC	10.3	2500000.00	2500000.00	29-03-2018
24-12-2018	6630034429	BR-C C - Stocks (SSI)	70966740059	ABHI AYODRI LLC	10.3	20000000.00		
24-12-2018	7171926200	BR-C C SME Credit Plus (S	70966740059	ABHI AYODRI LLC	10.3	2500000.00		
18-03-2019	6630034429	BR-C C - Stocks (SSI)	70966740059	ABHI AYODRI LLC	10.3	20000000.00	20000000.00	29-03-2018
18-03-2019	7171926200	BR-C C SME Credit Plus (S	70966740059	ABHI AYODRI LLC	10.3	2500000.00	2500000.00	29-03-2018
24 02 2040	CC20024420	MCCC Charles (CCI)	70000740000	ADUL AVODDILLO	10.2	20000000000	20000000000	25 04 2010

Term Loan Validation – Excel formulas



	1) Ente	er stock deta	ails into foll	ouving ton	nlata						1-2							
	-		stock qualit		-	eck												
	-	•	in analysis fo	•			eview						Ratio Anal	VS1S 1S 1	required	for Re	porting	
4) LFAR reporting on Review Monitoring, Red Fl			lags, EWS,	Frauds								-						
								hazari in a sanara					under EWS	Red F	lags			
		raw mater			Fnsd good	ClgStk	dp On stk	dp on drs	dp	O/s	CC s	aned limit						
	:	stk A	pur B	stk C	E	F	G	Н	I	J		K						
Mar-18	3	A	Б	-	E	(A+C+E)		Q*0.6	(G+H)	J	_	K						
Apr-18		191.94	671.32	293.05	287.36		579.26			748	8.86	750.00						
May-18		120.26	707.21	185.38	324.79	630.43	472.82	456.21	929.03	888	8.59	900.00						
Jun-18		247.08	1038.9	204.25	365.62			312.02			7.73	900.00	Early Warning	Signals			1	
Jul-18	10	136.39	845.30	451.66			664.91	657.56		1161	_	1200.00		_	against to	Sanction to	erms	
Aug-18 Sep-18		59.39 175.84	732.71 816.44	680.31 612.19	145.54 158.93		663.93 710.22	660.04 595.85	-	1148		1200.00		•	-		1	
Sep-16	9	173.64	610.44	012.19	136.93	940.90	110.22	393.63	1306.07 1170.72		0.72	1200.00		days >180 against to sanction terms to above DP is much below the sanctioned limit				
								0					Grs Margin is				_	
							-			-			OIS Margin 15	ress man	project cir	ceing gon	ig concern	
		200		Sales		Q	1		9000 60		OCC		Exc/(Shrt)			5000	-	
%r	m/stk	%con/stk	%fg/stk	grs		net	_ D	rs	collection		Deposits		deposits	COGS	Grs Mrgn	Drs_days	Stk_days	
	L	M	N	-	o '	P	-)	R		S		T	98			1	
	VG)	(E/G)	(E/G)			-	-1	3.82	(Q+O-Q)		3		(S-R)	0 0			1 1 1	
	4.85%	37.94%	` '		846.43	738.2		544.21	411.04			528.3	117.26			231.461	-	
	9.08%	29.41%			864.37	753.5		760.35	3.0	648.23		477.01	(171.22)	813.24	-59.73	316.677	279.075	
	0.24%	25.00%	A	V. 40	013.45	883.6		520.04		,253.76		541.21	(712.55)	520.69	(3) (3) (4) (5)	184.73	564.831	
	5.38%	50.95%			36.68	504.20	-	95.94		0.78		654.89	94.11	969.31	-465.11	347.097	329.259	
	5.71%	76.85%		-	23.32	980.88	+	00.06				612.68	(506.52)	846.60		352.546	376.431	
-	8.57%	64.65%			38.51	730.78		93.09	1,119.20 945.48			462.32	(483.16)	670.99	59.79	426.366		
10	5.5/70	04.03%	10./8	70 0	30.31	/30./6	, ,	73.09	943	.40		402.32	(403.10)	0/0.99	39.79	420.300	300.004	

System Driven NPAs - How reliable is that? Can the system detect the ever greening?

- 1. Servicing interest/installment
- from CC/PC account to C/A;
- from C/A to TL or
- disbursement to CC.
- 2. Adhoc limits to regularise.

Limit expired 30jun, Adhoc for 3 months — 30Sep, To be renewed within 180 days — 31Mar — May be PA

System Driven NPAs - How reliable is that?

Can the system detect the ever greening?

- 3. Transfer from associate units by allowing excess in CC or new TOD.
- 4. New loans to Related parties and funds transferred to irregular accounts to reflect as PA
- 5. Cheque purchase account to CC and cheque returned next day.

System Driven NPAs - How reliable is that? Can the system detect the ever greening?

- 6. Intra day credits & debits
- 7. Same credit for two quarters by interchanging balances among Related parties
- 8. Accounting of Devolved LCs
- 9. Exceeding in Bills limit
- 10. Inadequate/wrong DP
- 11. Combined excess of CC & Devolved LC

System Driven NPAs - How reliable is that? Non financial aspects

- 1. Extension of COD
- 2. Non satisfactory performance in restructured accounts
- 3. Additional Finance on restructured account
- 4. Stock statement older by 6 months.

EWS - Analysis

	Early Warning System - LFAR	Procedures
2	Raid by Income tax /sales tax/ central excise duty officials	Public channels, Confirmation from
343 .7		Authorities, Screenshot of Logins
3	Frequent change in the scope of the project to be undertaken	Reconciliation of Capital
	by the borrower	Creditors/Capital
		Advances/P&M/CWIP
4	Under insured or over insured inventory	Compare Insured amount Vs valution of
		collatral & primary security
5	Invoices devoid of TAN and other details	Sample Verification of suspected
		invoices, public domain verification of
		suspected parties, google search of
		address locations
6	Dispute on title of the collateral securities	Land Records, Municipal Records,
		Google maps
7	Costing of the project which is in wide variance with	Bench Marking of project cost like
	standard cost of installation of the project	cost/MW cost/MT
8	Funds coming from other banks to liquidate the outstanding	Vlookup
	loan amount	
9	Foreign bills remaining outstanding for a long time and	FEMA/CBS/ Set of Drs with Crs
	tendency for bills to remain overdue	

	Early Warning System - LFAR	Procedures
8	Funds coming from other banks to liquidate the outstanding	Vlookup
	loan amount	
9	Foreign bills remaining outstanding for a long time and	FEMA/CBS/ Set of Drs with Crs
	tendency for bills to remain overdue	
10	Onerous clause in issue of BG/LC/standby letters of credit	Check BG/LC clauses wherein market
		price is below the cost, operations are
		not in existence, Contract period
		overshoot, Liabilities are more than
		BG/LC
11	In merchanting trade, import leg not revealed to the bank	Analysis of GST returns/Customs Data
12	Request received from the borrower to postpone the	Verify the inspection register
	inspection of the godown for flimsy reasons	
13	Delay observed in payment of outstanding dues	Snapshot of tax portals
14	Financing the unit far away from the branch	Google maps for location
15	Claims not acknowledged as debt high	Court Data Bases search
16	Frequent invocation of BGs and devolvement of LCs	CBS
17	Funding of the interest by sanctioning additional facilities	public domains
18	Same collateral charged to a number of lenders	CRILIC, CIBIL, CREDIT RATING,
		MCS

	Early Warning System - LFAR	Procedures
19	Concealment of certain vital documents like master	Advances Scrutiny,
11.00	agreement, insurance coverage	
20	Floating front / associate companies by investing borrowed	Use of private websites offering services
	money	of corporate information through data
		mining (Potentially related companies
		[tofler.in], companies at same address
		[zubacorp.com])
21	Reduction in the stake of promoter / director	Stock Holding/DEMAT etc., Financials
22	Resignation of the key personnel and frequent changes in the	Use of private websites offering services
	management	of corporate information through data
		mining (Potentially related companies
		[tofler.in], companies at same address
194		[zubacorp.com])
23	Substantial increase in unbilled revenue year after year	Cost and Revenue, Cost per
		unit/Revenue Per unit
24	Large number of transactions with inter-connected	Financial statement disclosure Tofler
_	companies and large outstanding from such companies	
25	Significant movements in inventory, disproportionately higher	Stock Statement Analysis
	than the growth in turnover	

	Early Warning System - LFAR	Procedures	
26	Significant movements in receivables, disproportionately	Stock Statement Analysis	
	higher than the growth in turnover and/or increase in ageing of		
27	Disproportionate increase in other current assets	Stock Statement Analysis	
28	Significant increase in working capital borrowing as	Stock Statement Analysis	
	percentage of turnover		
29	Critical issues highlighted in the stock audit report	Stock Statement Analysis	
30	Increase in Fixed Assets, without corresponding increase in	Ratio Analysis	
	turnover (when project is implemented)		
31	Increase in borrowings, despite huge cash and cash	Cash Flow Analysis	
	equivalents in the borrower's balance sheet		
32	Liabilities appearing in ROC search report, not reported by	Use of private websites offering services	
	the borrower in its annual report	of corporate information through data	
	1.11	mining (Potentially related companies	
		[tofler.in], companies at same address	
		[zubacorp.com])	
33	Substantial related party transactions	Financial statement disclosure Tofler	
34	Material discrepancies in the annual report	Financial statement disclosure Tofler	
35	Significant inconsistencies within the annual report (between	Financial statement disclosure, FRRB	
	various sections)		

	Early Warning System - LFAR	Procedures
36	Poor disclosure of materially adverse information and no	Financial statement disclosure, FRRB
	qualification by the statutory auditors	
37	Frequent change in accounting period and/or accounting	Financial statement disclosure, FRRB
38	Frequent request for general purpose loans	CBS
39	Movement of an account from one bank to another	CBS
40	Frequent ad hoc sanctions	CBS
41	Not routing of sales proceeds through bank	Stock Statement and Financial analysis
42	LCs issued for local trade / related party transactions	Use of private websites offering services
		of corporate information through data
		mining (Potentially related companies
		[tofler.in], companies at same address
_		[zubacorp.com])
43	High value RTGS payment to unrelated parties	CBS
44	Heavy cash withdrawal in loan accounts	CBS
45	Non submission of original bills	

External Data Source to validate FWS content Import & Export Data Processing and Monitoring System (IDMPS) and (EDMPS): Online Import and Export document systems connected with Ports, Banks and RBI - Access ICEGATE Portal - Open access of Bill of Entry and Shipping VAHAN System – Frauds in vehicle loans are on rise. Use http://vahan.nic.in to search type of vehicle and compare the same with vehicle financed. SMS Based service - Type VAHAN <Registration No.> and send to 77382 99899. **FCRA** Online Services MCA, GST, Income Tax Use of private websites offering services of corporate information through data mining (Potentially related companies [tofler.in], companies at same address [zubacorp.com]) Willful Defaulters & Suit Filed cases - https://suit.cibil.com/ also refer the bank's website CRILC (Central Repository of Information on Large Credits) Data - Details of Borrower having consortium limits / multiple banking in excess of Rs. 5 Cr Credit Rating Reports CIBIL and other reports GST Data (Peridot Mobile App by Iris GST in partnership with

Funds diversion – round tripping analysis

- 1) Obtain related party bank accounts
- 2) paste bank accounts one below other after tagging each row with account number
- 3) Sort on date to observe daywise round tripping
- 4) This process is for reporting on LFAR IV General 4. Fraud, Related party, Red Flags, EWS

A/c	Date		Narration	Dr		Cr	
10028055485		1-Apr-18	B/F	7,28,8	39,384		-
10028055485		3-Apr-18	10028833776	25,0	0,000		-
10028055485		3-Apr-18	10083294181	4,5	0,000		-
10028055485		3-Apr-18	ECS-HDFC BANK LTD	5	7,615		-
10028055485		3-Apr-18	ECS-HDFC BANK LTD		8,730		-
10028055485		3-Apr-18	R S STEEL AND		-	1	1,20,000
10028055485		3-Apr-18	TO CLG · TWINCITY	5.0	000		_

				,	,					
1) Sample File	e for Customer Master				 					
2) Useful for I	inking below customers with anyothe	er cutomer	based on	account	transac	ctions na	rration re	ference v	vith vlo	okup
ACCOUNT NO.	CUSTOMER NAME	BALANCE	BALANCE	POWER	LIMIT	STATUS	DEPOSIT	INTEREST		
10028055485	SPV WIRES PVT LTD									
10028833776	PSVV INFRA PVT LIMITED	-	-	-	-	CLOS	1461	8.25		
10083294181	AMP SHORELINE ENTERPRISES PRIVATE LIMITE	-	-	1 -	-	CLOS	1461	8.25		
10104717981	TITANIC INTECH LIMITED	-	720	72	-	CLOS	1000	10.25		
10185299593	PSVV ESTATES PRIVATE LIMITED		-	10.5	-	OPEN	3653	9.25		
10222892903	TITANIC RENEWABLES PRIVATE LIMITED	-	-	-	-	OPEN	3653	9.25		
10292375889	GLOBALWIDE TRADING PRIVATE LIMITED	-	-	1-1	-	OPEN	3653	9.25		
10300303657	SMARTPRO GLOBAL PRIVATE LIMITED	_	720	102	-	OPEN	3653	9.25		
10300303759	BHARATHI CSR FOUNDATION		-	-	-	OPEN	3653	9.25		
40200204005	CDIDLIA CVA MEDIA LIMITED				î	ODEN	2652	0.25		

SI.No	Description	Reports	CBS	Tools used	Purpose	Notes
1	Analysis of Branch Profile	Loans Dump from	Finacle	Pivot Table	Scheme code wise No.of	To understand the
		AIMS			Accounts, Sanction Amt, Bal	advances profile of the
					O/S	branch
2	Analysis of Branch Profile	Loans Dump from	Finacle	Vlookup	Mapping Scheme Code with	To understand the type
		AIMS			Scheme Description & GL	of Scheme or facility
					Description	
3	ROI Analysis - Overall	Loans Dump from	Finacle	Filter & Sort for	Identify Lowest & Highest	Interest Rate Variation
		AIMS		Rate column	Rates & Analyse with the	
					actual rates of that scheme	
4	Scheme Codewise Data	Loans Dump from	Finacle	Filter & Sort for	Further Analysis Scheme wise	Separate picture of
	Separation	AIMS		Scheme Column		each scheme would be
						available

SI.No	Description	Reports	CBS	Tools used	Purpose	Notes
5	Scheme wise Priority &	Loans Dump from	Finacle	Filter & Sort for	Basel MOC & LFAR	Proper Categorisation
	Non Priority Analysis	AIMS		Nature of	Commenting	into Priority & Non
				Advance Column		Priority
6	ROI Analysis -	Loans Dump from	Finacle	Filter & Sort for	Reasons for Highest & Lowest	Schemewise ROI
	Schemewise	AIMS		Rate column for		
				each Scheme		
				Sheet		
7	Accounts Sanctioned	Loans Dump from	Finacle	Filter & Sort for	To Select the samples for	Sample Selection
	during the year	AIMS		Sanction Date	analysis	
				column & on		
				Sanction Limit		
8	Accounts Opened &	Loans Dump from	Finacle	Filter & Sort for	To ascertain why accounts	Remove Jewel Loans &
	Closed during the year	AIMS		Sanction Date	have been opened and closed	Loan against TDs and
				column &	within the same year	then check why so?

Sl.No	Description	Reports	CBS	Tools used	Purpose	Notes
9	Analysis of Repeated	Loans Dump from	Finacle	Concatenate	Identify Repeated Cust Code	Same PAN multi cust
	Customer Code for Same	AIMS		PAN & Custcode	for the same person and	codes
	PAN			along with*;	check NPA status of all	
				Paste special	accounts for all repeated Cust	
				Values, Remove	codes	
				Duplicates;		
				Demerge with		
				Convert Text to		
				Fixed		
				Columns(Alt+D+		
				E); Pivot Table		

Sl.No	Description	Reports	CBS	Tools used	Purpose	Notes
10		Loans Dump from AIMS	Finacle	Date wise	renewals beyond 3 months & related classification (whether	Jewel Loans Agri 7% - Limit Rs.2 lakh per person; Non Agri - Higher Rate No limit)
	OD/CC Accounts	Specific Period Statement of Accounts from Websolutions	Finacle	Filter		To check end use of funds

SI.No	Description	Reports	CBS	Tools used	Purpose	Notes
12	Wrong Names between	Loans Dump from	Finacle	Concatenate	To Analyse Documentation	Mismatch between
	papers & Account Name	AIMS		Custcode &	Errors	Doc Name & Account
				Account Name		Name in system
				along with*;		00.9 (Cart III)
				Paste special		
				Values, Remove		
				Duplicates;		
				Demerge with		
				Convert Text to		
				Fixed		
				Columns(Alt+D+		
44				E); Pivot Table		

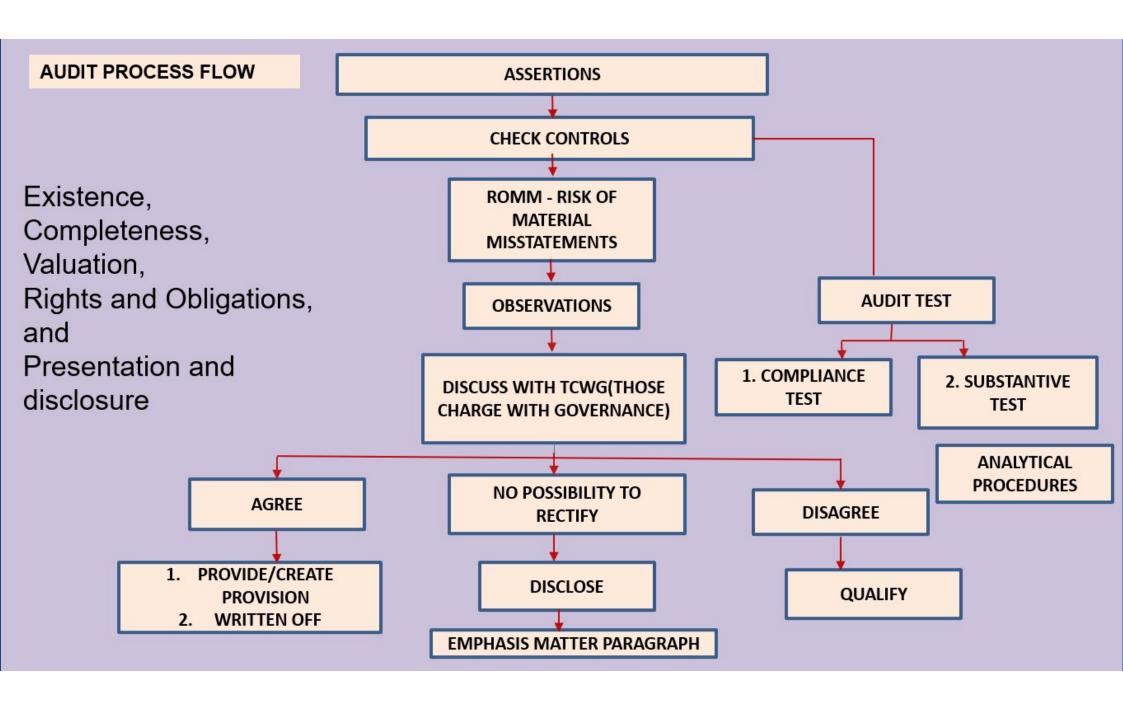
Sl.No	Description	Reports	CBS	Tools used	Purpose	Notes
13	Analysis of Out of Order	Loans Dump from	Finacle	Filter OD/CC	If Out of Order for beyond 90	Even if Credits are
	Accounts	AIMS	1	Accounts	days	insufficient to service
				Reduce Sanction		interest then again it is
	1			limit from		out of order if such
	1			Balance O/s & if		status continues for 90
	1		1	negative check		days it becomes NPA
	1		/	the account		even though the
	1		1	statements to		balance
	1			see the duration		
	<u> </u>			of out of order		

SI.No	Description	Reports	CBS	Tools used	Purpose	Notes
14	Educational Loans	Loans Dump from	Finacle	Reduce Sanction	Identify health of the account	Classification check in
		AIMS		limit from	& proper classification	Edu loans & reasons
		1995 (1)		Balance O/s & if		for delayed repayment
				negative check		W 10' W
				the date of		
				sanction,		
				account		
				statements &	1	
				Loan Papers to	1 1 1	
				check if any		
				rescheduling is		
				there or is it a	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
				potential NPA		

Sl.No	Description	Reports	CBS	Tools used	Purpose	Notes
15	Limit Expiry Dates	Loans Dump from	Finacle	Sort it by Oldest	Strange Parameters & reasons	Strange Parameters &
		AIMS		to Newest	for the same	reasons for the same
16	Scheme Description	Loans Dump from	Finacle	Vlookup	Mapping Scheme Code with	Scheme says Agri but
	Discrepancy	AIMS & Scheme	1		Scheme Description & GL	non Agri loans issued
	1	Master	1	1	Description & understand	under the same scheme
	1	1	1		whether Loans issued under	
 	Ĺ'		1		proper schemes	
17	Bal O/s / Total	Loans Dump from	Finacle	Division	Whereever Value is > 1	Will give indication of
	Disbursement (If Total	AIMS	1	Formula; Sort	analyse the reasons for so	Stressed Accounts;
	Disb is Nil then Sanction	1	1	Highest to	eliminate product categories	Check with HC2 if
	Amt)			lowest	wherever it is natural to be so	reported OK

Sl.No	Description	Reports	CBS	Tools used	Purpose	Notes
18	Short Review	Loans Dump from	Finacle	Subtraction	Select the samples & check	System Info update
	Identification	AIMS		Formula	documentation whether	without underlying
		1000000		between	request letter is recd from	documents could be
				Sanction Limit &	party & how credit	identified
				Limit Expiry;	assessment done; Sometimes	
				Sort the	it will only be updated in the	
				resulting days	system	
				lowest to		
				highest &	1 1 1	
				identify below		
				365 days,	1 1 1 1	
				reasons for the		

Sl.No	Description	Reports	CBS	Tools used	Purpose	Notes
19	End Use Check	Accounts Summary	Any	Filter particulars	Usage of self cheques in CC &	Generally CC facilities
				with text filters	OD Accounts which indicates	provided for Working
	1		1	as containing	end use not monitored	Capital & Stock -Self
	1			self		Cheque might indicate
			1		<u> </u>	diversion of funds
20	PA NPA Cross Check	Loans Dump from	Finacle	PAN based	To check if borrowerwise	Multi cust code to
		AIMS		Vlookup	classification is proper or not	same PAN will lead to
	1			1		diff classifications for
	<u> </u>	1	1			cust code wise
21	Multi Agri Jewel Loans	Loans Dump from	Finacle	Conditional	To check if same borrower	To check if same
	Rate check	AIMS		Formatting on	multiple crop loans at	borrower multiple crop
 				Cust code; Filter	multiple rates are issued and	loans at multiple rates
l '				color & Pivot	if there is any diversification	are issued and if there
<u> </u> '				7	of loans	is any diversification of
						loans



Integrated Bank Branch Audit Approach

Audit Planning

- Understand Scope
- Training
- Role Mapping



Audit Execution

- Physical
- System
- System + Physical



Reporting



Audit Documentation

- Working Papers
- Reconciliation

Use of Excel – Bank Audit Documentation

Annexure - Audit Engagement Letter	AEL	Red arrows in	dicate sheet with	content to to picked as a drop	down	n.	107 107	00 0	
Auditor Requirement	LFAR Ref	Team Ref	Obtained from Bank	Auditor Review Comment	Bank Reply	Significant Notes	LFAR Reporting Clause	Annx Ref	F
Concurrent Audit reports for all months during the financial year ending 31st March 2020.	7(a)		10 months files provided	party A unit closed, party Z not submitting stk stmts, Party M restructuring nt as per RBI. Party A,B, Z, R are NPAs	reply without	Misapplication of advances not for intended end use		1	m
Annual Audit Report for the year ended March 2020(including MOC's, if any).	7(a)	1					8		
Duly audited and signed Closing Returns for the year ended 31st March 2020. Extracts of the RBI Annual Financial	7(a)		//		3		3		40
Inspection (AFI) report u/s 35 for 2020-20	7(a)								
Any other RBI Inspection report (FEMA etc.)	7(a)				10				
Stock Audit Reports issued during 2020-20.	7(0)				100 100 100		8 2		
I one Form Audit Report for 2020 20	laces Team	n audit note	LFAR Info Re	daired_AEL Audit Control Si	neet Othr Rpts	Info Not Provided	1 5 🕀	1	-
dy 🔆 Accessibility: Investigate						E			17

SA 315

Identifying and Assessing the Risks of Material Misstatement Through Understanding the Entity and Its Environment

Business of bank is collecting deposits and lending loans/LC/Guarantees

Runs as per Banking Regulation Act, FEMA, PMLA, IT Act, GST, IBC Negotiable Instruments Act, Etc.,

Accounting as per Accounting Standards issued by ICAI Major Business is operated and controlled thru CBS & Other Standalone Applications

Materiality & Audit Risk

Loans issued are not used for the purposes for which it is sanctioned

Prudential norms are not followed

Accounting treatment is not in accordance with AS

control under CBS is not adequate

Sampling - Pivot

	CO COC	Series contractions and except the state of	Arres					
From Various Loan balancing Text files of CBS prepare pivot tables								
Convert Txt to Excel, if MIS repor	rts are not in e	xcel						
From these pivot tables select sa	mples with de	viation and abno	ormal					
Grouping of Loan Accounts Current Year	Sanctions Produc	twise			Grouping of CC/OD Accounts	Current Year Sanctions Produ	uctwise	
					CY Sanc	Yes	.T	
CY Sanc	Yes 🧊				Loan/CCOD	CC/OD	. T	
	Values					Values		
Row Labels	Limits	Oustanding Amt	No of Accs	% to Total O/s	Row Labels	Limits	Ousta	
⊕ AB-OD Personal (STAFF)	20,00,000	8,87,073	2	0.14%	AB-OD Personal (STAFF)	20,00,000	0	
⊕ ACC Allied/Processing Act	2,25,00,000	2,25,00,093	3	3.64%	ACC Allied/Processing Act	2,25,00,000	0	
⊞ MC-ASSET BACKED AGRI LOAN	1,62,35,000	1,19,22,946	6	1.93%	MC-ASSET BACKED AGRI LOA	AN 1,62,35,000	0	
⊕ MC-C C Prof. & Self Emp(S	50,000	50,212	1	0.01%	MC-C C Prof. & Self Emp(S	50,000	0	
⊞ MC-OD CLEAN SBF	75.000	63.060	1	0.01%	MC-OD CLEAN SBF	75.000	0	

Sampling – TB analysis

	1) Obtain	B Text for Current year, previous year, as on the date of audit report			
	2) convert	txt to XI		Annexure -	
	3) Tag eac	h column with year			
	4) Paste or	he year below other after tagging			
	5) Prepare	Pivot comparing PY/CY and make variance analysis			
	5) This pro	cess is useful for commenting on LFAR III P&L - divergent Trends			
	6) This is u	seful in Audit documentation on bank branch performance and sampling			
head	Code	Head of account	Opg	Dr	Cr (
	101100	Cash in Hand in Indian Currency	4406325	673654620	675245899
	102100	Balances in Current Account with SBI	235262	286242282	285187999
	102200	Balances in current Account with Other Banks	1000	0	0
	115300	CDS ITP Remitted 1974	33354	0	0
fxd asst	118910	Furniture & Fixtures (Gross) At Office - Group 1	1004043	0	0
	440030	F 1 Find 1 Carrel At Office Community	70476		0

LOAN RESCHEDULING

This option (2) is to be used for modelling an existing loan account for rescheduling/ rephasing. The following fields need to be entered so as to be able to calculate the unknown loan parameter:

- Account No The account for which rescheduling has to be done,
- Reschedule Date The date as of which rescheduling has to be effective. This date has to be greater than or equal to BOD date.
- Calc Int upto Reshdl. Dt This field has relevance only if capitalize interest = Y, what this means is that if Calc Int upto Reshdl. Dt = Y, the interest upto current date will also be included in the rephasement principal.
- However if Calc Int upto Reshdl. Dt = N, this interest will not be included in the rephasement principal.
- However, if capitalize interest = N, then the value of Calc Int upto Reshdl. Dt is of no significance.
- The following fields are displayed and can be manipulated for an account that has to be rescheduled.
 Given any of the three parameters, the fourth one is calculated.
 - → No. of Installments
 - → Interest Rate
 - →Installment Amount
 - → Prepayment Amount
- The other parameters are default populated from scheme level and the functionality is the same as for loan modeling.
- Details of Outstanding loan amount are available on explode from the field "Loan Outstanding"

REPHASEMENT OF EI TYPE OF LOAN A/CS-- MENU OPTION 'REPHASEI'

The menu option REPHASEI has been modified to rephase the accounts where the scheme type is LAA and the scheme code must be of EI type. This menu option will rephase the accounts:

- i) where there is a change in the rate of interest applicable in the accounts
- where there are pre-payments (advance recovery) in the accounts.

In case of any other scenario where rephasement of an EI based account is required, the existing procedure of rephasing the account using menu option ACM — E - Repayment Schedule Details, as applicable to the Non-EI based loans is to be followed.

FUNCTIONALITIY

On executing the menu option REPHASEI, While there are no changes in the functionality of the fields - Service Outlet, Scheme Codes, Currency Code, Product Group, Start A/c No. and End A/c No., the other fields where the functionality has been modified are as under:

- Adjust Amount/Period: Enter 'A' For Changing EI amount and keeping period same, or enter 'P' -For Changing period and keeping EI amount same.
- Interest Rate Change: Enter 'Y' if rescheduling is to be done for interest rate change, otherwise enter 'N'.
- Prepayment: Enter 'Y' if rescheduling is to be done due to prepayment, otherwise enter 'N'.
- Date Range From/To: Accounts for which either prepayment or interest rate change happened during the date range entered in these fields will be selected for rephasement.
- The same procedure should also be followed for rephasement of EI based loan accounts on account of any reason other than changes in Interest Rates and/or Prepayment (Advance Recovery).

The Screen SCR: 017035 'Loans: Create/Amend Repay Schedule' appears.

Field 'Princ. Repay Strt (mmccyy)': enter the month from which the repayment of the Loan has to commence in the required format - mm stands for month, cc for century and yy for year. For example, if the repayment begins March 2004, enter 032004. Ensure that moratorium is taken care of.

As the repayment is EMI (Equated Monthly Instalment), in the Field 'Princ Repay Frequency', select the option of '01:Monthly' from the Drop Down Box.

Likewise, in the Field 'Int Repay Strt (mmccyy)' - fill in the month from which Interest Repayment has to start.

Field 'Int pay Frequency': select the frequency at which Interest has to be repaid, in this case, '01: Monthly' from the Drop Down Box.

Note: in the case of repayment in **EMI** form, the same option should be selected in the Fields 'Princ. Repay Strt (mmccyy)' and 'Int Repay Strt (mmccyy)'. Similarly the same option should be selected in the Fields 'Princ Repay Frequency' and 'Int pay Frequency'.

Last Field 'Princ Repay End dt (mmccyy)': leave the default option '0' as it is. Click on 'Transmit'.

My Audit Tools Vs Powerful Regulators

The People Who Live On This Island Will Kill Anyone Who Tries To Come Ashore







Wish you all a Happy Bank Audit Season